	DIRECTORATE / DIVISION OF SERVICE BUDGET VARIANCES	(col 1)	(col 3) Cumulative Approved Variations	Approved	(col 4)	(col 5)	(col 6)	Adjustment for Slippage& Transfer to	Operational
		Original Net 2016-17 Budget	/Virements April - November	Variations for December 2016	Revised Net Budget £	Forecast Outturn - DECEMBER	Variation £	Reserves DEC 2016	Deficit / Surplus (-)
	DIRECTORATE	£	£	£	£	£	£		
	PEOPLE								
BU1 BU2 BU3	Education and Early Start Prevention Adult Assessment and Care Management Children Assessment and Care Management ED People	7,796,052 32,712,748 19,823,816 (15,144)	6,134,671 2,759,560 18,330 279,000		13,930,723 35,472,308 19,842,146 263,856	13,706,088 38,910,435 23,936,346 342,934	(224,635) 3,438,127 4,094,200 79,078	90,000 35,000	(134,635) 3,473,127 4,094,200 79,078
	sub-total People	60,317,472	9,191,561	0	69,509,033	76,895,803	7,386,770	125,000	7,511,770
	PLACE								
BU4 BU5 BU6	Economic Regeneration Culture, Housing and Regulation Environment and Transport ED Place	2,487,534 1,369,256 26,676,025 187,621	298,560 146,330 205,000	45,000 (9,117) (45,000)	2,786,094 1,560,586 26,871,908 142,621	2,497,094 1,515,586 28,393,908 142,621	(289,000) (45,000) 1,522,000	210,000 45,000	(79,000) - 1,522,000 -
	sub-total Place	30,720,436	649,890	-9,117	31,361,209	32,549,209	1,188,000	255,000	1,443,000
	COMMUNITIES								
BU7 BU8	Customer Services Safer Stronger & Healthier Communities ED Communities	8,505,175 3,171,511 301,504	551,600 4,016,447 1,236,453		9,056,775 7,187,958 1,537,957	8,809,206 4,781,958 1,358,757	(247,569) (2,406,000) (179,200)	2,087,000 172,190	(247,569) (319,000) (7,010)
	sub-total Communities	11,978,190	5,804,500	0	17,782,690	14,949,921	-2,832,769	2,259,190	-573,579
BU10	Public Health Public Health ED Public Health	1,412,107 2,833	1,932,000		3,344,107 2,833	2,793,163 2,833	(550,944) -	550,944	-
	sub-total Public Health	1,414,940	1,932,000	0	3,346,940	2,795,996	-550,944	550,944	0
	<u>CORE</u> Finance & Assets& Information Services								
BU11	Assets	2,369,809	2,536,980		4,906,789	5,092,694	185,905	194,084	379,989
BU12 BU13	IT Finance	5,539,320 4,191,453	121,355 539,877		5,660,675 4,731,330	5,758,425 3,815,242	97,750 (916,088)	599,000	97,750 (317,088)
B013	Commissioning & Procurement	312,112	(312,112)			3,013,242	(310,000)	399,000	(317,000)
	ED Assets, IT & Finance	85,334	-		85,334	·	27,552		27552
	sub-total Finance, Assets & Information Services	12,498,028	2,886,100		15,384,128	14,779,247	-604,881	793,084	188,203
	HR, Performance, & Communications								
BU14 BU15	HR Performance	2,634,235 2,052,466	261,179 418,123	9,117	2,904,531 2,470,589	2,783,338 2,110,696	(121,193) (359,893)	121193 167657	0 -192236
	Communications	492,771	410,123		492,771	412,113	(80,658)	0	-80658
BU16			70 707						
	ED HR, Performance & Comms Chief Executive Management	149,583 265,383	79,737		229,320 265,383	223,787 265,383	(5,533)	0	-5533 0
	sub-total HR, Performance & Communications	5,594,438	759,039	9,117	6,362,594		-567,277	288,850	-278,427
	Legal & Governance								
BU17	Legal Services	875,749	108,400		984,149	1,025,477	41,328	0	41328
BU18	Elections	507,254			507,254	478,992	(28,262)	0	(28,262)
BU19	Council Governance	1,572,780	-		1,572,780	1,553,902	(18,878)	0	-18878
	ED Legal Services & Governance	109,262	12,600		121,862	90,794	(31,068)	0	-31068
	sub-total Legal & Governance	3,065,045	121,000	0	3,186,045	3,149,165	-36,880	0	-36,880
	OVERALL SERVICE TOTALS	125,588,549	21,344,090	0	146,932,639	150,914,658	3,982,019	4,272,068	8,254,087
	Other Non Service Items Capital Financing Costs Corporate & Democratic Core & Non Distributed Costs Levies	25,157,540 765,650 1,098,528	12,896,588		38,054,128 765,650 1,098,528	21,382,128 765,650 1,098,528	(16,672,000) - -		(16,672,000) 0 0
	Corporate Items	(2,757,042)	/ *** ***		(2,757,042)	(2,757,042)			0
	Provisions Provisions - Pension Deficit	18,422,575	(486,800)		17,935,775 -	7,629,558 -	(10,306,217)		(10,306,217) 0
	New Homes Bonus Contribution From Reserves / Balances	-	(33,753,878)		(33,753,878)	- (33,753,878)	-		- 0
	sub-total Corporate Budgets	42,687,251	(21,344,090)	-	21,343,161	(5,635,056)	(26,978,217)	-	(26,978,217)
	OVERALL AUTHORITY BUDGET	168,275,800	-	-	168,275,800	145,279,602	(22,996,198)	4,272,068	(18,724,130)